



Downtown San Diego Clean & Safe Board of Directors

May 9, 2017 at 8:30 a.m.
401 B Street, Suite 100
San Diego, CA 92101

Welcome

- Non-Agenda Public Comment
- Approval of Minutes: 4.11.2017 (Pages 2-3) Action
- Next Board Meeting: 6.13.2017 at 8:30 a.m. — 401 B Street, Suite 100

Guest Speakers

- Captain John Morris, Lt. Adam Sharki SDPD and Lt. Carol Beason HOT SDPD - SDPD
- Downtown Branding: M.K. Urtasun Senior Vice President Marketing & CEP - DSDP

Chairman's Report

- Summet Parekh – Neighborhood Enhancement Program Update (RFP) Info

Board Nominations

- Submission of slate for FY18 Officers and Board of Directors available seats (Pages 4-5) Info

Team Update

- Executive Director Update: A. Vivas, Executive Director
- Homeless Outreach Update: A. Quiros & L. Hamilton, Homeless Outreach Coordinators (Pages 6-9)
- Safe Update: A. Gutierrez, Director of Operations (Page 10)
- Clean Update: E. Romo, Operations Manager (Pages 11-12)
- Placemaking Update: L. Koerschgen, Vice President of External Affairs (Pages 13-20)
 - Motion: Gaslamp Quarter “Rabbitville” Project (Pages 13-18) Action
- Media Update (Handout)

Finance

- Review & Approve Feb 2017 Financials: A. Kostick, VP of Finance & Admin. (Pages 21-38) Action

Member Discussion

- Member Discussion

Adjourn



DOWNTOWN SAN DIEGO CLEAN & SAFE BOARD OF DIRECTORS

MINUTES: TUESDAY, APRIL 11, 2017

CALL TO ORDER

The meeting was called to order at 8:32 a.m.

The following board members were present: LC Cline, Howard Greenberg, Rocco Joel, Doug Korn, Mike Madigan, Kris Michell, Sumeet Parekh, Bill Sauls and Joan Wojcik.

The following staff members were present: Franklin Coopersmith, Alex Gutierrez, Latara Hamilton, Alicia Kostick, Seth Quintard, Arturo Quiros, Alonso Vivas, Angela Wells, Ernesto Romo and Alexandra Berenter.

The following guests were present: Kathleen Branch and Kathy Somers.

NON-AGENDA PUBLIC COMMENT

Chairman Parekh opened the meeting with a request for non-agenda public comment. Joan Wojcik discussed a petition regarding homelessness in downtown San Diego.

APPROVAL OF MINUTES

Motion: To approve the March 14, 2017 meeting minutes – Mr. Sauls/Mr. Madigan – approved unanimously.

GUEST SPEAKER

Mr. Brad Richter discussed various planning projects in downtown San Diego. Focusing on the East Village Green and overall development of downtown.

CHAIRMAN REPORT

Mr. Sumeet Parekh encouraged attendees to consider a Neighborhood Enhancement Program Ad hoc Committee (RFP). Howard Greenberg, Rocco Joel, Kris Michell and Sumeet Parekh volunteered to be part of the committee.

EXECUTIVE DIRECTOR REPORT

Mr. Alonso Vivas presented an update on the various lighting options discussed during last month's board meeting outlining the different costs and warranty options.

HOMELESS OUTREACH UPDATE

Mr. Arturo Quiros and Ms. Latara Hamilton gave an update on the homeless outreach team highlighting a donation from the Cushman Foundation as well as a 6 month follow up story for the Family Reunification program.

CLEAN UPDATE

Mr. Alex Gutierrez gave an update on the smart lid trash cans. He suggested an extension of the pilot program and to increase the number of smart lids in use to gather more data to analyze further.

PLACEMAKING UPDATE

Mr. Alonso Vivas spoke to the success of last month's Core Sessions and mentioned that there are three more core sessions planned in the months to come. He also reminded the board of the upcoming Jacaranda Spring Thing event at the end of April.

FINANCE

Ms. Alicia Kostick provided a review of the Dec 2016- Jan 2017 financials.

Motion: To approve the Dec 2016- Jan 2017 financials – Mr. Sauls/Mr. Madigan – approved unanimously.

MEMBER DISCUSSION

No board member discussion due to time.

ADJOURN

The meeting was adjourned at 10:08 a.m.



Downtown San Diego Clean & Safe FY17 Board of Directors

FY16 Board of Directors:

Zone	Name	Term Expire	Company
Core	Sumeet Parekh, <i>Chair</i>	July 2018	HP Investors
	Bill Sauls	July 2019	Attorney at Law
	Doug Korn	July 2018	The US Grant
Columbia Gaslamp	Renida Tolentino	July 2019	Emmes
	Howard Greenberg	July 2019	Trilogy Real Estate Management
East Village	Michael Trimble	July 2019	Gaslamp Quarter Association
	Mike Madigan, <i>Treasurer</i>	July 2019	Resident
	Mark Navarra	July 2017	Jerome's Furniture
	Glenna Schmidt	July 2018	Mitchell Investments
	Joan Wojcik	July 2017	Resident
Cortez	LC Cline	July 2017	Willis Allen Real Estate
Marina	Barbara Daly <i>Secretary</i>	July 2017	Resident
DSDP	Kris Michell	July 2017	Downtown San Diego Partnership
Resident	Rocco Joel	July 2018	Undisputed Downtown
CEP	Scott Diggs	July 2018	Irvine Company Office Properties

Board of Directors Representation:

Zone/ Neighborhood	Board seats
Core	3
Columbia	1
Gaslamp	2
East Village	4
Cortez	1
Marina	1
DSDP	1
Resident	1
Commercial Enhancement Program (CEP)	1
TOTAL	15



Downtown San Diego Clean & Safe FY17 Board of Directors Nominations

Zone	Name
Marina	Diana Clark
Marina	Karen Green
Marina	Barbara Daly
Marina	Fran Pillersdorf
East Village	Robert Weichelt
East Village	James Haug
East Village	Claudine Scott
East Village	Joan Wojcik
Cortez	LC Cline
DSDP	Kris Michell

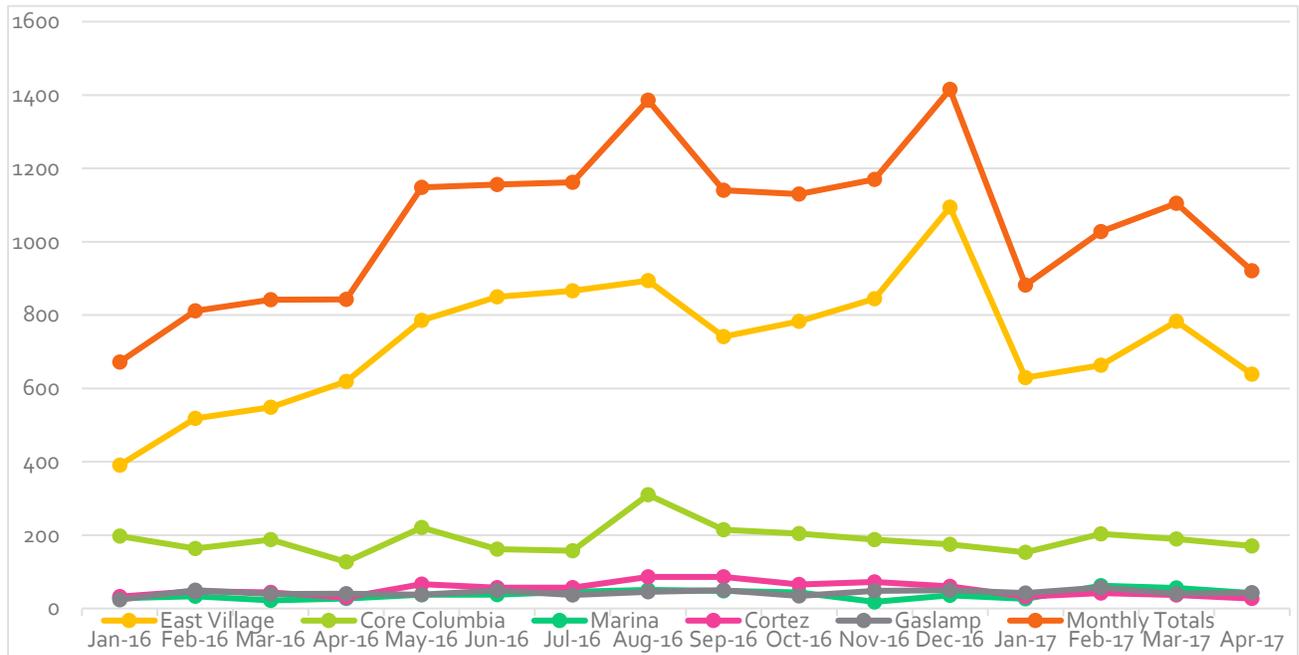


PBID Meeting Monthly Report May 9th, 2017

2017													
Homeless Count													
Clean & Safe Methodology													
	Jan	*Feb	*Mar	*Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Average
East Village	629	663	783	639									679
Core	117	168	169	123									144
Columbia	36	35	20	47									35
Marina	26	62	56	42									47
Cortez	32	42	37	27									35
Gaslamp	42	57	40	43									46
Monthly Totals:	882	1027	1105	921									984
**EAST VILLAGE BREAKOUT													
North East EV	110	103	69	43									81
North West EV	54	81	73	55									66
South East EV	450	457	589	518									504
South West EV	15	22	52	23									28
CONNECTIONS HOUSING/PATH													
Outreach Area	78	93	93	70									84

Notes: The Clean & Safe Program homeless count tabulates 2 individuals per visible tent/structure and 2 individuals per vehicle that show clear signs of homeless habitation.

April 2017 Homeless Count Graph
Clean and Safe Methodology



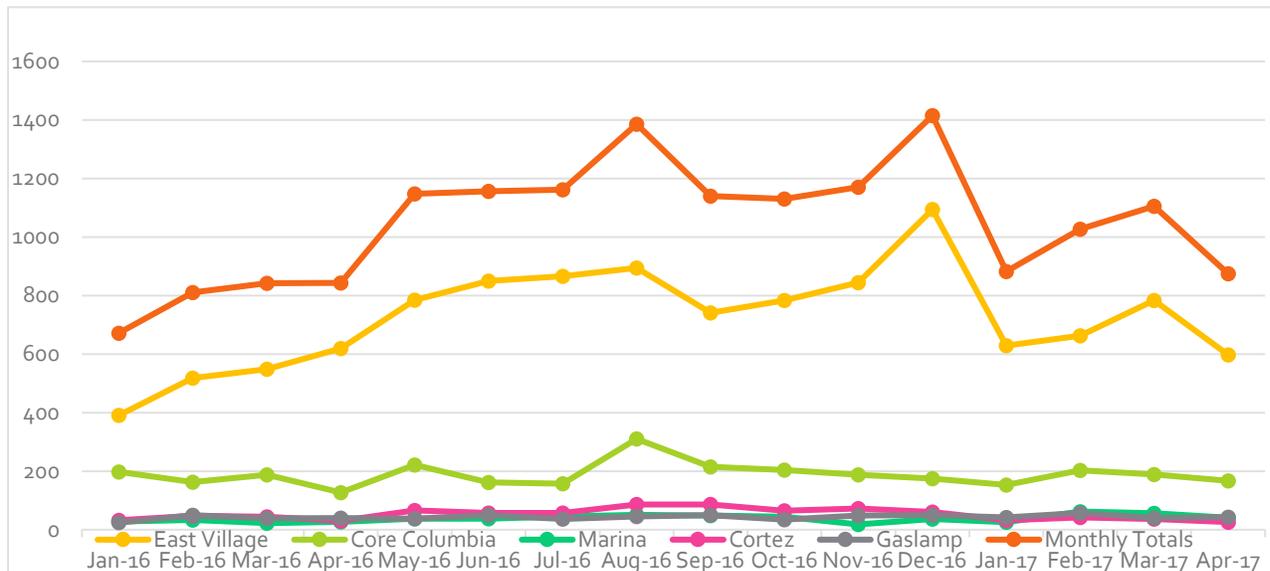


PBID Meeting Monthly Report May 9th, 2017

2017 Homeless Count Regional Taskforce on the Homeless Methodology													
	Jan	*Feb	*Mar	*Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Average
East Village	629	663	783	598									668
Core	117	168	169	121									144
Columbia	36	35	20	46									34
Marina	26	62	56	41									46
Cortez	32	42	37	26									34
Gaslamp	42	57	40	43									46
Monthly Totals:	882	1027	1105	875									972
**EAST VILLAGE BREAKOUT													
North East EV	110	103	69	42									81
North West EV	54	81	73	63									68
South East EV	450	457	589	470									492
South West EV	15	22	52	23									28
CONNECTIONS HOUSING/PATH													
Outreach Area	78	93	93	70									84

Notes: On April 27, 2017, the Clean & Safe program adopted the methodology used by the Regional Task Force on the Homeless to count homeless individuals. Per the methodology, Clean & Safe staff will count 1.75 individuals per visible tent/structure and 1.66 individuals per vehicle that shows clear signs of habitation.

April 2017 Homeless Count Graph
Regional Taskforce on the Homeless Methodology



Family Reunification Program Monthly Update

During the month of April, the Clean & Safe Homeless Outreach Coordinators assisted 22 clients reconnect with their families and support systems across the country. From its creation in 2011 to today, the program has allowed 1,113 clients to return home with their loved ones.



Quinetta and her young son came to San Diego from Milwaukee to escape an abusive relationship. A 23-year-old single mother with no steady income, Quinetta and her son stayed at the San Diego Rescue Mission for about a month, but she knew time was running out to find a permanent place to live. She applied for several programs, but each of them had long wait lists.

Quinetta decided to get help from Clean & Safe's Family Reunification Program to travel to Rochester, New York, to stay with her cousin, Sandra. Clean & Safe's outreach coordinators spoke with Sandra, who is more than willing to give Quinetta and her son a place to stay while the young mother finds a steady income and looks for safe, permanent housing options.



When Donna's mother passed away, she decided to travel to San Diego to find a fresh start. Donna has three grown children, but, unfortunately, she does not have a relationship with any of them. With no strong support system or fixed income, she quickly spent her disability checks. Donna stayed at the Rachel's Women's Center for a couple of weeks. Although she worked hard with case managers to find an affordable place to live, long waitlists and high security deposits made the task impossible. Donna's case manager referred her to the Clean & Safe outreach team for additional housing assistance. The outreach coordinators connected with Donna's cousin, Mary, in Rolla, Missouri.

Mary was more than happy to offer Donna a place to stay under her roof. Donna said she will use this opportunity to save money and connect with a housing case manager

in Missouri. Last week, the Clean & Safe outreach coordinators called Donna and learned that she made it safely to her cousin's home in Rolla.



Twenty-three-year-old Dakota has faced lots of adversity in his life. Recently, while his mother was in a drug rehabilitation center, Dakota found himself homeless. Although he has struggled with mental health issues, Dakota told our outreach coordinators that he does not have a history of drug use.

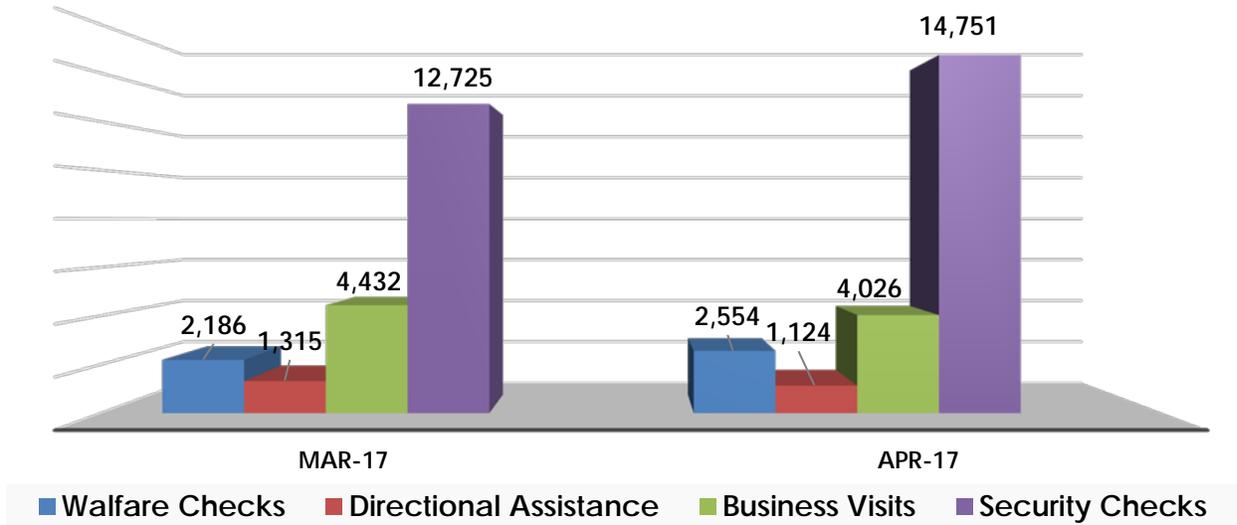
Originally from Salem, Oregon, Dakota visited San Diego looking for new and exciting opportunities. For about a week, he stayed at a motel in Downtown San Diego while looking for a job. Unable to secure employment, Dakota quickly found himself without a job or a roof over his head. He was so concerned about his safety at night that he decided to walk around the San Diego Airport instead of sleep on downtown's streets. At the airport, Dakota found out about the Family Reunification Program.

The Clean & Safe homeless outreach team connected with Dakota's mother, Lori, and discovered that she has been clean, sober, and out of her rehabilitation program for six months. She has a steady job as a cook near her home in Oregon. Lori was excited to learn that Dakota is returning home, and she is more than happy to give him a safe place to live.



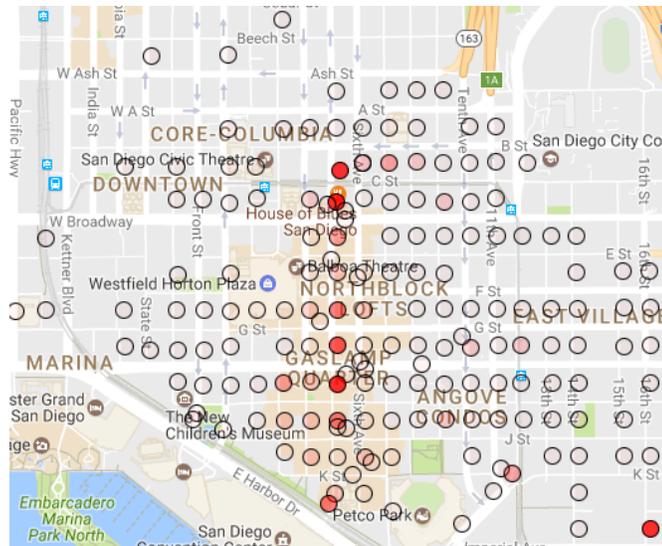
Downtown San Diego Clean & Safe Board Safe Update

Activity Report Mar 2017 - Apr 2017



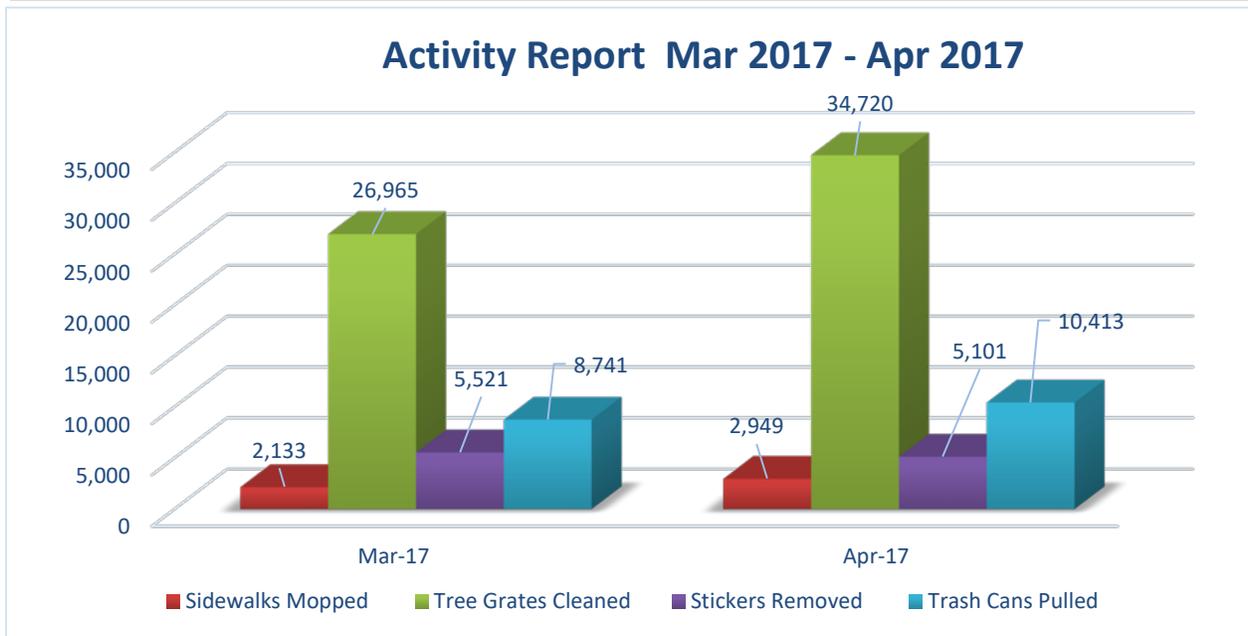
Directional Assistance

April 2017

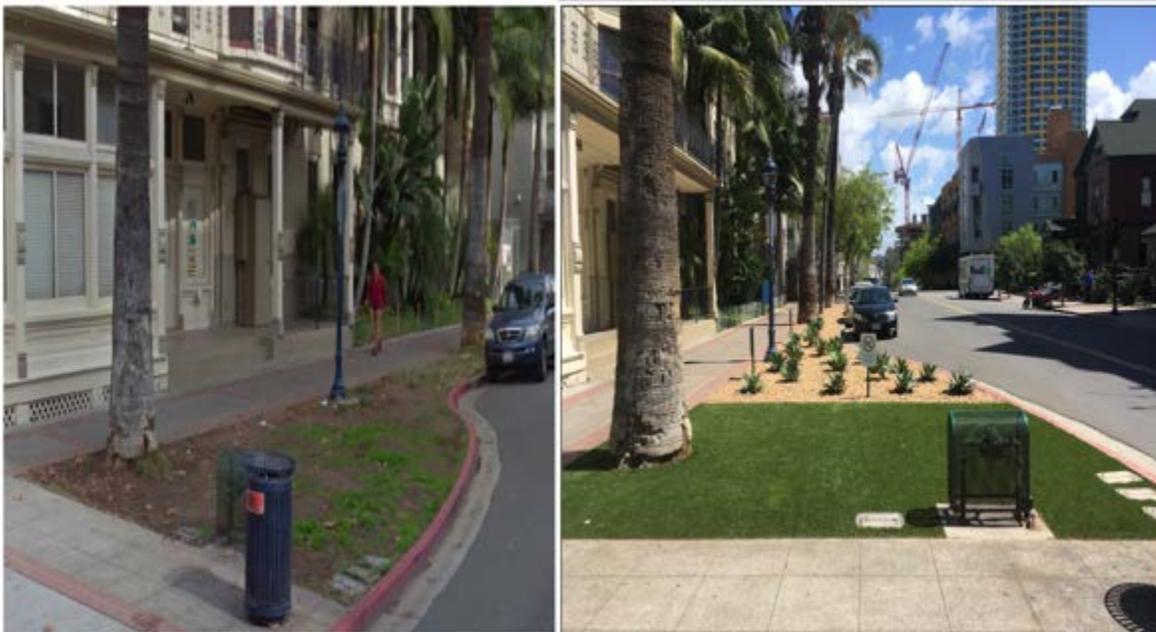




Downtown San Diego Clean & Safe Board Clean Update



Park and Island Landscape Enhancement





May 5, 2017

To: Board of Directors, Clean & Safe Program

The Gaslamp Quarter Association, the non-profit merchants’ association representing the more than 350 businesses in the historic Gaslamp Quarter, is proposing a public art campaign to celebrate the 150th Anniversary of the founding of “New Town” by Alonzo Horton. The campaign will feature 15 (fifteen) fiberglass rabbit statues, painted and decorated by artists, placed in the public right-of-way. A public arts subcommittee selected the icon of the rabbit to pay homage to the nickname of this area immediately prior to Horton’s arrival, “Rabbitville”.

Due to some overruns in the production of the Rabbitville public arts program the Gaslamp Quarter Association is requesting additional financial support from the FY17 Placemaking budget an increase of \$12,000.00 (twelve thousand dollars) to complete the project. As you can see the three categories that had over runs were the Statue Stands, Artist plaques and clear coating the final statues. All those areas of production have customization and were difficult to forecast accurately.

Service	Provider	Original	Paid	To Pay	Total Cost
Rabbit Statues	Cowpainters	\$8,775.00	\$8,775.00	\$-	\$8,775.00
Statue Shipping	Cowpainters	\$521.70	\$521.70	\$-	\$521.70
Statue Stands	Morena Welding	\$2,250.00	\$1,462.50	\$4,602.50	\$6,065.00
Sponsorship Plaques	TBD	\$750.00	\$-	\$4,875.00	\$4,875.00
Clear Coat Finish	TBD	\$250.00	\$-	\$1,500.00	\$1,500.00
Artist Stipends: Phase 1	Various	\$2,000.00	\$500.00	\$1,500.00	\$2,000.00
Artist Stipends: Phase 2	Various	\$5,500.00	\$-	\$5,500.00	\$5,500.00
Guidebooks/Maps	TBD	\$2,500.00	\$-	\$2,500.00	\$2,500.00
		\$22,546.70	\$11,259.20	\$20,477.50	\$31,736.70

The Gaslamp Quarter Association would like to thank you for your consideration of this exciting partnership opportunity. Should you have any questions, please do not hesitate to reach out to us at (619) 233-5227 or by emailing alex@gaslamp.org.

Respectfully Submitted,

Michael Trimble
 Executive Director
Gaslamp Quarter Association

Budget

Expenses	
Fiberglass Statues	\$ 8,775.00
Shipping	\$ 2,500.05
Artists' Stipends	\$ 7,500.00
Printing (guidebooks & Maps)	\$ 2,500.00
Permits	\$ 5,000.00
Ancillary Merchandise (t-shirts, key chains, etc.)	\$ 2,500.00
Form Signage (plaques on Bases)	\$ 750.00
Auto Body Clear Coat	\$ 250.05
Animal Repair- before Auction	\$ 1,000.05
Fabricated Metal Stand	\$ 2,250.00
Installation and Labor	\$ 2,750.00
Projected Expenses Total	\$ 35,775.15
Income	
Sponsorships	\$ 30,000.00
Grant from PBID	\$ 20,000.00
Ads for Guidebooks or Maps	\$ 2,500.00
Online and Silent Auction Sales	\$ 20,000.00
Unveiling Party net revenue	\$ 10,000.00
Merchandise Sales	\$ 5,000.00
Projected Income Total	\$ 87,500.00

“Rabbitville”: Public Art for Year 150

Public Art in the Gaslamp Quarter will enrich the lives of San Diego’s diverse citizens and its visitors. The Following is a summary of a public Art Program called “Rabbitville” that would be unveiled April 2017 and eventually auctioned off in November 2017.

To commemorate the Gaslamp Quarter’s 150th birthday and Alonzo Horton’s settling of New Town, we would like to do a public art campaign placing 15 rabbit sculptures (one for each decade) strategically placed around the 16 ½ block district to inspire community and interaction amongst our diverse group of visitors and locals. Visionary founder Alonzo Horton believed a dusty plain full of Rabbits or “Rabbitville” could become a world-class port, filled with tough, by-the-bootstraps merchants and an artisan class who would leave an indelible mark through the goods they produce and their architectural styles. Today the entrepreneurs inspired by the enduring spirit of their forefathers, are constantly evolving and perfecting their crafts. The Rabbit is a symbol paying homage to the old nickname for this part of town, and a marker of how we have grown to become the home to world-renowned chefs, artists, and a veritable laboratory of high-end food, drinks and culture.

Each fiberglass rabbit sculpture will be transformed by 15 different artists through paint/ textile. Each artist will submit an application for the project along with a conceptual sketch that will be approved by a public arts subcommittee.

Upon completion, March 30, the selected artist will return the completed piece back to be unveiled during the 150th birthday celebration in late April. Once the sculpture is returned, an (negotiable artist stipend/ commission) will be awarded along with tickets to the unveiling event.

After the unveiling event, each rabbit will be placed and secured in the district until November 2017. Upon that time the sculpture will be touched up and cleaned for auction, which will occur at the end of the year.

PARTIES INVOLVED

Members of the Public Arts Subcommittee

- Commit to regular subcommittee meetings
- Approve Sculpture design
- Approve Artist Prospectus application for Artists
- Review Artist Prospectus’ and select 15 artists to paint/ decoupage the sculpture
- Find metal fabricator for stands and plaques
- Allocate and installation from areas of the district
- Oversee proper installation of sculpture

GQA and Clean & Safe Staff

- Compile Public Art Proposal
- Reach out for PBID for down payment from Gaslamp Quarter’s placemaking budget of rabbit sculptures (seed money)
- Research different sculpture options to be selected by Public Art Subcommittee
- Put together Artist Prospectus application for Artists
- Compile Budget to be approved by Gaslamp Quarter Alliance
- Write up a sponsorship program to fund the program and help in marketing businesses and the district
- Form timeline for project
- Reach out to potential artists and distribute prospectus

- Compile sponsorship packages
- Fulfill requests for Artist's prospectuses and Sponsor information
- Create a Webpage about the Program that serves as a marketing piece, (stories about the artists, the historic connection, map of where the rabbits will be, plan a visit, press).

Cowpainters

- Consult on the selection of the image
- Manufacture and ship the forms
- Supply information on painting and preserving the finished product.
- Help the artists with their technical questions
- Provide valuable details about other programs
- Access to unique "Artists' Hotline"
- Supply 15 sculptures of a rabbit to be submitted to 15 different artists to paint or decoupage

15 Commissioned Artists

- Fill out Public Art Application
- Submit a PDF of the Concept drawing of what the artist plans on painting on the sculpture.
 - The Public Arts Committee reserves the right to revoke the application at any time.
- A Contract will be submitted and joint parties of the Arts Commission/ Artist will sign
- With approval, the sculpture will be shipped to the approved Artist
- The Artist will complete the sculpture according to contract/ timeline
- If selected for installation, the Applicant shall grant an irrevocable license to the Gaslamp Quarter Alliance to make photographic and other visual reproductions of the artwork for use in publications, social media, and any other publicity sponsored by the Gaslamp Quarter Association.
- The Gaslamp Quarter Alliance will arrange for the completed sculpture to be returned back to a designated warehouse, Whereby the stipend of \$(TB- negotiated) will be awarded to the artist as well as 2 tickets to the unveiling in April.
- In October 2017, the sculpture will be assessed and the artist may be called upon to clean up or repair the artwork if work is needed to preserve its quality, for the November Lamplighter Awards auction.

The City of San Diego

- Approval of proper permitting in the public right of way.
- Discount on EMRA permitting fees?
- Dignitaries at unveiling ceremony or press conference.
- Joint press release

Member Businesses

- Those member businesses approved by the Public Arts Subcommittee to have a "Rabbit Sculpture" affixed outside their business in the public right of way will be involved in soliciting artists to paint or decoupage sculptures.
- Sponsor the EMRA with staff's assistance.
- Promote the areas where the "Rabbit Sculptures" are through social media, tri-folds, and other platforms.

Sponsors

- *Sponsorship deck pending*

Metal Stand Fabricator

- Construct and affix the sculptures' base.

Plaque Company

- Would list artist, sponsors, etc. and other pertinent information.

TIMELINE

October 21, 2016

- Initial proposal to the Strategic Futures Subcommittee.

By October 31, 2016

- Draft Budget approved by _____

November, 8 2016

- Funds secured by PBID to put a 50% deposit on the Rabbit Sculptures

November 11, 2016

- 15 Sculptures/ rabbit forms are ordered

December 2016

- Artist Prospectus created and sent out to potential Artists
- Sponsorship Packets created and sent out to potential Sponsors

January 27, 2017

- Artist Applications Due

February 10, 2017

- Committee presented with proposals

February 17, 2017

- Committee selects final commissioned artists- and congratulatory letters are sent to selected artists with a contract and list of deliverables

March 3, 2017

- Rabbit Sculpture and stipend shipped to approved commissioned artist.

March 31, 2017

- Completed Rabbit Sculpture shipped back to 614 5th Ave. Suite E

April 29, 2017

- Rabbits unveiled at the 150th Birthday Event - "Longest Table Event on Island Ave"?

May 2017

- Rabbit sculptures installed around approved areas of the Gaslamp Quarter as approved by the City of San Diego

October 2017

- Rabbit sculptures are detached from public Right of Way, and assessed for "clean up" by the sculpture's artist, preparing them for Auction
- Rabbit is marketed in Lamplighter Awards program getting potential owners to either show up for the event or place an online bid during the evening of the event

November 2017

- The 15 Rabbit sculptures will be auctioned off

DSDP CLEAN & SAFE
LIGHTING PROGRAM
Future Site Options



DSDP Clean & Safe Enhanced Lighting Program Future Site Options

Neighborhood	Columbia		Core		East Village			Gaslamp	Marina
Location	B Street	Columbia Street	B Street	C Street	10th Ave	Island Ave	J Street	5th Ave	Market Street
Attraction	Festival Street	Main artery	Festival Street	Trolley Row	Ballpark Way		Ballpark Boulevard	Tourist & Entertainment attraction	Welcome to DT
Businesses	Carnivore	The Westin	Starbucks	C Street Businesses	Starbucks	Half Door Brewing	Bub's	Restaurants	Medians
	Kelvin	Sabrina Deli	600 B Restaurant Row		Nektar	Brooklyn	Patco Park	Convention Center	Traffic
	Renaissance Hotel	Plaza	Symphony		Brooklyn	Dirty Del's	Social Tap	Pendri	Residential
	Dailey Method	Karl Strauss	401 B street		Dirty Del's	Bottega Americano	Copa Vida	Hard Rock Hotel	
	Stone	Dailey Method	Bank of America		Harvest	Residential	Oscars		
	Downtown Works	Pure Studio	We Work		Petco Park	Sempra	Salvucci's		
	1 & 2 Columbia Place	Appetite	600 B Office		Residential	School of Law	Harvest		
		Webble	EMMES				Library		
		1 & 2 Columbia Place	The Rey				Residential		
							Creative Offices		
Infrastructure	Art on B street wall		401 B Fountain	Trolley	Harvest Parklet		Harvest Parklet	Gaslamp Sign	Medians
Entrances	1	4	0	1	7	3	1	1	3
Summary	With events being hosted on B street the lights will be a good additional to the venue and could create a safe walkway to the museum for employees.	As one of the main entrances to Columbia for employees of 1 & 2 Columbia place this will create a sense of place	B street acts as a festival street for the Core neighborhood it is also a walkway for the Symphony at night. Lights will enhance this experience.	Lights on C street has proven to create a sense of safety. With the Phillips technology it could also be an opportunity to activate the lights with the trolley schedule	A lot of people use 10th ave as a walkway to Petco Park. There is also a lot of residential units and a parklet in front of Harvest. Lights will enhance all of these experiences.	With active zones like the School of Law and Sempra, lights could offer sense of safety and community.	J Street is extremely active with the Library and the Ballpark as bookends. There's a lot of restaurants and could become a festival street.	5th Ave is the heart of Gaslamp and attracts a lot of visitors to Downtown. Lights will enhance this experience	Market street is a main entrance to Downtown and is surrounded by high end residential units. The medians could offer an interesting play on lights.



Downtown San Diego Clean & Safe Financial Report February 2017

Budget vs. Actual

Income:

- Assessments were budgeted at \$673,072.38 vs. an actual of \$692,332.93.
- Park Reimbursements were budgeted at \$1,291.66 and the actual was \$2,420.17.

Expense:

- Maintenance Salaries and Wages was over by \$9,318.49, due to timing in worker's comp billing. YTD we are under budget.
- Waste Removal was over by \$2,876.99 due to additional trash rental bins while trash truck were undergoing enhancements.
- Training was over by \$2,751.67, due to extended Filemaker Pro training.
- Work order Devices Services was under \$1,916.67, due to credits received by service provider.
- Powerwashing was over by \$65,203.85, due to the timing of the January invoice. YTD we are under budget.
- Audit & Accounting services was under by \$2,928 due to timing in budget.



Downtown San Diego Clean & Safe
February 2017 Financial Report
Budget vs Actual

	Description	Feb-17	Feb-17	Difference
Income		Budget	Actual	
	Assessments (Reimbursements)	673,072.38	692,332.93	19,260.55
	City - Park (Reimbursements)	1,291.66	2,420.17	1,128.51
	Interest Income:	10.00	5.71	(4.29)
	Total Income:	674,374.04	694,758.81	20,384.77
Expenses				
GL #	Description	Budget	Actual	Variance
510110	Maintenance Salaries & Wages	\$ 195,016.38	\$ 204,334.87	\$ 9,318.49
510210	Program Management	\$ 2,231.25	\$ 2,231.26	\$ 0.01
510310	Vehicle Insurance	\$ -	\$ -	\$ -
510410	General Liability Ins.	\$ -	\$ -	\$ -
510510	Cleaning & Janitorial Supplies	\$ 9,900.00	\$ 7,653.95	\$ (2,246.05)
510610	Landscaping Supplies	\$ 1,666.67	\$ -	\$ (1,666.67)
510710	District Mailings / Web Services	\$ 300.00	\$ 103.24	\$ (196.76)
510810	Vehicle Repair & Maintenance	\$ 7,083.33	\$ 6,427.07	\$ (656.26)
510910	Vehicle Fuel	\$ 5,833.33	\$ 3,094.10	\$ (2,739.23)
511010	Waste Removal	\$ 5,833.33	\$ 8,710.32	\$ 2,876.99
511210	Uniforms	\$ 500.00	\$ 274.21	\$ (225.79)
511310	Training	\$ 333.33	\$ 3,085.00	\$ 2,751.67
511410	Rents / Leases	\$ 2,494.64	\$ 3,445.45	\$ 950.81
511510	Equipment Leasing / Purchasing	\$ 6,666.67	\$ 5,529.70	\$ (1,136.97)
511610	Electric Services	\$ 3,500.00	\$ 2,858.63	\$ (641.37)
511710	Water Services	\$ 1,982.00	\$ 2,420.52	\$ 438.52
511810	Work order Device Services	\$ 1,916.67	\$ -	\$ (1,916.67)
511910	Work Order System	\$ 1,666.67	\$ 1,500.00	\$ (166.67)
512110	Powerwashing	\$ 65,833.33	\$ 131,037.18	\$ 65,203.85
512210	Streetscape	\$ 9,636.65	\$ 12,589.21	\$ 2,952.56
512310	Tree Trimming MTS	\$ -	\$ -	\$ -
512410	Tree Trimming Neighborhood	\$ 8,583.33	\$ 17,780.64	\$ 9,197.31
512410	Tree Trimming Palm Trees	\$ -	\$ -	\$ -
512510	Water Feature	\$ 2,750.00	\$ 2,520.00	\$ (230.00)
512710	Wayfinding Sign Maintenance	\$ 416.67	\$ -	\$ (416.67)
	Total Maintenance	\$ 334,144.25	\$ 415,595.35	\$ 81,451.10
520001	Beautification/Placemaking	\$ 28,269.19	\$ 8,280.95	\$ (19,988.24)
520110	Installations/Beautification Salaries & Wages	\$ 15,237.76	\$ 15,324.91	\$ 87.15
520210	Program Management	\$ 1,115.63	\$ 1,115.63	\$ -
520410	General Liability Ins.	\$ -	\$ -	\$ -
520710	District Mailings / Web Services	\$ 150.00	\$ 34.14	\$ (115.86)
521310	Training	\$ 125.00	\$ -	\$ (125.00)
521410	Rents / Leases	\$ 1,081.01	\$ 1,424.24	\$ 343.23
522610	Midblock Lighting	\$ 18,333.33	\$ 18,333.33	\$ -
522710	Tree Light Maintenance	\$ 9,583.33	\$ 8,245.83	\$ (1,337.50)
	Total Installations / Beautification	\$ 73,895.25	\$ 52,759.03	\$ (21,136.22)
530110	Disorder & Nuisance Abatement - Salaries & Wages	\$ 162,488.88	\$ 165,356.10	\$ 2,867.22
530210	Program Management	\$ 2,231.25	\$ 2,231.26	\$ 0.01
530410	General Liability Ins.	\$ -	\$ -	\$ -
530710	District Mailings / Web Services	\$ 300.00	\$ 68.26	\$ (231.74)
531310	Training	\$ 208.33	\$ -	\$ (208.33)
531410	Rents / Leases	\$ 3,575.65	\$ 4,061.24	\$ 485.59
	Total: Disorder and Nuisance Abatement	\$ 168,804.11	\$ 171,716.86	\$ 2,912.75



Downtown San Diego Clean & Safe
February 2017 Financial Report
Budget vs Actual

Income	Description	Feb-17 Budget	Feb-17 Actual	Difference
540001	Audit & Accounting Services	\$ 2,928.00	\$ -	\$ (2,928.00)
540002	Office Supplies	\$ 1,250.00	\$ 1,291.20	\$ 41.20
540003	Postage & Mailing	\$ 89.17	\$ -	\$ (89.17)
540004	Payroll Services/Parking/Misc	\$ 2,916.67	\$ 3,452.69	\$ 536.02
540005	Office Copier	\$ 1,000.00	\$ 1,041.08	\$ 41.08
540006	Travel	\$ 1,250.00	\$ -	\$ (1,250.00)
540008	Telephones	\$ 166.67	\$ 224.22	\$ 57.55
540009	Legal Expense	\$ 833.33	\$ -	\$ (833.33)
540010	IT Support	\$ 500.00	\$ 500.00	\$ -
540110	Admin - Salaries & Wages	\$ 13,248.79	\$ 11,301.63	\$ (1,947.16)
540210	Program Management	\$ 1,859.38	\$ 1,859.35	\$ (0.03)
540211	CEP Program Management	\$ 4,558.57	\$ 4,558.58	\$ 0.01
540410	General Liability Ins.	\$ -	\$ -	\$ -
540710	District Mailings / Web Services	\$ 250.00	\$ 56.83	\$ (193.17)
541310	Training	\$ 166.67	\$ -	\$ (166.67)
541410	Rents / Leases	\$ 1,164.16	\$ 1,533.77	\$ 369.61
541610	Electric Services	\$ 400.00	\$ 317.63	\$ (82.37)
541710	Water Services	\$ 170.00	\$ 268.96	\$ 98.96
Total: Admin		\$ 32,751.41	\$ 26,405.94	\$ (6,345.47)
550001	City Fee	\$ 12,500.00	\$ 12,500.00	\$ -
550002	Contingency	\$ 19,449.40	\$ -	\$ (19,449.40)
Total: Other		\$ 31,949.40	\$ 12,500.00	\$ (19,449.40)
560000	CEP Exclusive			
560001	Business Attraction & Retention	\$ 15,763.98	\$ 6,680.22	\$ (9,083.76)
560002	Property Marketing	\$ 15,763.98	\$ 6,675.53	\$ (9,088.45)
CEP Total:		\$ 31,527.96	\$ 13,355.75	\$ (18,172.21)
Total:		\$ 673,072.38	\$ 692,332.93	\$ 19,260.55

The broader budget categories may be adjusted by up to fifteen percent (15%) of the total.
There is no limitation on the reallocation of funds between individual line items budget.



Downtown San Diego Clean & Safe
 July 2016 - February 2017 Financial Report
 Budget vs Actual

	Description	Jul 16 - Feb 17	Jul 16 - Feb 17	Difference
Income		Budget	Actual	
	Assessments (Reimbursements)	5,776,417.86	4,149,469.54	\$ (1,626,948.32)
	City - Park (Reimbursements)	9,037.00	19,204.42	\$ 10,167.42
	Interest Income:	70.00	197.64	\$ 127.64
	Total Income:	5,785,524.86	4,168,871.60	(1,616,653.26)
Expenses				
GL #	Description	Budget	Actual	Variance
510110	Maintenance Salaries & Wages	\$ 1,647,872.10	\$ 1,593,594.31	\$ (54,277.79)
510210	Program Management	\$ 17,850.00	\$ 17,850.02	\$ 0.02
510310	Vehicle Insurance	\$ 16,000.00	\$ 15,194.68	\$ (805.32)
510410	General Liability Ins.	\$ 117,000.00	\$ 99,952.62	\$ (17,047.38)
510510	Cleaning & Janitorial Supplies	\$ 80,400.00	\$ 68,326.02	\$ (12,073.98)
510610	Landscaping Supplies	\$ 13,333.33	\$ 10,448.30	\$ (2,885.03)
510710	District Mailings / Web Services	\$ 2,400.00	\$ 1,035.17	\$ (1,364.83)
510810	Vehicle Repair & Maintenance	\$ 56,666.67	\$ 22,459.57	\$ (34,207.10)
510910	Vehicle Fuel	\$ 46,666.67	\$ 25,973.00	\$ (20,693.67)
511010	Waste Removal	\$ 46,666.67	\$ 61,762.12	\$ 15,095.45
511210	Uniforms	\$ 4,000.00	\$ 6,372.54	\$ 2,372.54
511310	Training	\$ 2,666.67	\$ 5,561.00	\$ 2,894.33
511410	Rents / Leases	\$ 19,957.10	\$ 21,614.16	\$ 1,657.06
511510	Equipment Leasing / Purchasing	\$ 53,333.33	\$ 44,276.60	\$ (9,056.73)
511610	Electric Services	\$ 28,000.00	\$ 22,183.90	\$ (5,816.10)
511710	Water Services	\$ 23,734.00	\$ 16,873.62	\$ (6,860.38)
511810	Workorder Device Services	\$ 15,333.33	\$ 16,417.94	\$ 1,084.61
511910	Work Order System	\$ 13,333.33	\$ 12,000.00	\$ (1,333.33)
512110	Powerwashing	\$ 526,666.67	\$ 524,148.72	\$ (2,517.95)
512210	Streetscape	\$ 77,093.19	\$ 34,164.99	\$ (42,928.20)
512310	Tree Trimming MTS	\$ 15,000.00	\$ 13,990.00	\$ (1,010.00)
512410	Tree Trimming Neighborhood	\$ 68,666.67	\$ 72,344.24	\$ 3,677.57
512410	Tree Trimming Palm Trees	\$ 20,000.00	\$ -	\$ (20,000.00)
512510	Water Feature	\$ 22,000.00	\$ 21,814.57	\$ (185.43)
512710	Wayfinding Sign Maintenance	\$ 3,333.33	\$ 291.55	\$ (3,041.78)
	Total Maintenance	\$ 2,937,973.06	\$ 2,728,649.64	\$ (209,323.42)
520001	Beautification/Placemaking	\$ 226,153.49	\$ 29,568.73	\$ (196,584.76)
520110	Installations/Beautification Salaries & Wages	\$ 126,928.10	\$ 124,816.09	\$ (2,112.01)
520210	Program Management	\$ 8,925.00	\$ 8,925.03	\$ 0.01
520410	General Liability Ins.	\$ 17,000.00	\$ 14,278.95	\$ (2,721.05)
520710	District Mailings / Web Services	\$ 1,200.00	\$ 511.88	\$ (688.12)
521310	Training	\$ 1,000.00	\$ 928.50	\$ (71.50)
521410	Rents / Leases	\$ 8,648.08	\$ 9,755.85	\$ 1,107.77
522610	Midblock Lighting	\$ 146,666.67	\$ 146,666.64	\$ (0.03)
522710	Tree Light Maintenance	\$ 76,666.67	\$ 98,361.82	\$ 21,695.15
	Total Installations / Beautification	\$ 613,188.01	\$ 433,813.49	\$ (179,374.52)
530110	Disorder & Nuisance Abatement - Salaries & Wages	\$ 1,374,084.07	\$ 1,344,863.20	\$ (29,220.87)
530210	Program Management	\$ 17,850.00	\$ 17,850.02	\$ 0.02
530410	General Liability Ins.	\$ 17,000.00	\$ 14,278.95	\$ (2,721.05)
530710	District Mailings / Web Services	\$ 2,400.00	\$ 1,003.17	\$ (1,396.83)
531310	Training	\$ 1,666.67	\$ 1,547.50	\$ (119.17)
531410	Rents / Leases	\$ 28,605.18	\$ 30,786.61	\$ 2,181.43
	Total: Disorder and Nuisance Abatement	\$ 1,441,605.92	\$ 1,410,329.45	\$ (31,276.47)



Downtown San Diego Clean & Safe
 July 2016 - February 2017 Financial Report
 Budget vs Actual

	Description	Jul 16 - Feb 17	Jul 16 - Feb 17	Difference
540001	Audit & Accounting Services	\$ 25,000.00	\$ 16,025.00	\$ (6,193.00)
540002	Office Supplies	\$ 10,000.00	\$ 8,108.37	\$ (1,130.19)
540003	Postage & Mailing	\$ 713.33	\$ 241.46	\$ (349.05)
540004	Payroll Services/Parking/Misc	\$ 23,333.33	\$ 24,932.35	\$ 863.62
540005	Office Copier	\$ 8,000.00	\$ 7,648.84	\$ (782.25)
540006	Travel	\$ 1,875.00	\$ -	\$ (625.00)
540008	Telephones	\$ 1,333.33	\$ 1,736.62	\$ 295.69
540009	Legal Expense	\$ 6,666.67	\$ -	\$ (5,000.00)
540010	IT Support	\$ 4,000.00	\$ 4,431.25	\$ 431.25
540110	Admin - Salaries & Wages	\$ 108,686.13	\$ 97,794.38	\$ (7,692.15)
540210	Program Management	\$ 14,875.00	\$ 14,874.92	\$ (0.04)
540211	CEP Program Management	\$ 36,468.54	\$ 36,468.64	\$ 0.07
540410	General Liability Ins.	\$ 17,000.00	\$ 14,278.93	\$ (2,721.07)
540710	District Mailings / Web Services	\$ 2,000.00	\$ 835.26	\$ (825.92)
541310	Training	\$ 1,333.33	\$ 1,417.00	\$ 238.00
541410	Rents / Leases	\$ 9,313.31	\$ 10,500.23	\$ 674.08
541610	Electric Services	\$ 3,200.00	\$ 2,465.29	\$ (734.71)
541710	Water Services	\$ 2,034.00	\$ 1,874.84	\$ (159.16)
Total: Admin		\$ 275,831.97	\$ 243,633.38	\$ (32,198.59)
550001	City Fee	\$ 100,000.00	\$ 100,000.00	\$ -
550002	Contingency	\$ 155,595.22	\$ -	\$ (155,595.22)
Total: Other		\$ 255,595.22	\$ 100,000.00	\$ (155,595.22)
560000	CEP Exclusive			
560001	Business Attraction & Retention	\$ 126,111.84	\$ 82,726.06	\$ (25,102.69)
560002	Property Marketing	\$ 126,111.84	\$ 77,688.45	\$ (30,110.93)
CEP Total:		\$ 252,223.68	\$ 160,414.51	\$ (91,809.17)
Total:		\$ 5,776,417.86	\$ 5,076,840.47	\$ (699,577.39)

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	<u>Feb 17</u>
Ordinary Income/Expense	
Income	
4020 - City Monthly Reimburseme	659,079.43
4021- Assessments (Other)	
4030 - Midblock Lighting Income	18,333.33
4040 - City Fee Income	12,500.00
Total 4021- Assessments (Other)	<u>30,833.33</u>
4025 - City - Park Reimbursemen	2,420.17
9000 - Interest	5.71
Other Types of Income	0.00
Total Income	<u>692,338.64</u>
Gross Profit	<u>692,338.64</u>
Expense	
510000- Maintenance Expense	
510110- Maintenance S&W's	
4250- Salaries & Wages	140,726.28
4254- Payroll Taxes	19,336.50
4255- Vacation/PTO	7,016.04
4257- Worker's Comp.	28,205.00
4258- Other Ins./Benefits	9,051.05
510110- Maintenance S&W's - Other	0.00
Total 510110- Maintenance S&W's	<u>204,334.87</u>
510210- Program Management	2,231.26
510510- Cleaning & Jan. Suppl.	7,653.95
510610- Landscaping Supplies	0.00
510710- Dis. Mailings/Web Serv.	103.24
510810- Vehicle Repair & Maint.	6,427.07
510910- Vechicle Fuel	3,094.10
511010- Waste Removal	8,710.32
511210- Uniforms	274.21
511310- Training	3,085.00
511410- Rents Leases	3,445.45
511510- Equip. Lease/Purchase	5,529.70
511610- Electric Services	2,858.63
511710- Water Services	2,420.52
511910- Work Order System	1,500.00
512110- Powerwashing	131,037.18
512210- Streetscape	12,589.21
512410- Tree Trimming Neigh.	17,780.64
512510- Water Feature	<u>2,520.00</u>
Total 510000- Maintenance Expense	415,595.35
520000- Installations/Beauti	
520001- Beaut./Placemaking	8,280.95
520110- Install/Beau. S&W's	
4250- Salaries & Wages	10,966.75
4254- Payroll Taxes	1,483.29
4255- Vacation/PTO	64.40
4257 - Worker's Comp.	2,163.59
4258- Other Ins./Benefits	646.88
Total 520110- Install/Beau. S&W's	<u>15,324.91</u>
520210- Program Management	1,115.63
520710- Dis. Mailings/Web Serv.	34.14
521410- Rents/Leases	1,424.24

	<u>Feb 17</u>
522610- Midblock Lighting	18,333.33
522710 - Tree Light Maintenance	8,245.83
Total 520000- Installations/Beauti	<u>52,759.03</u>
530000- Disorder/Nuis.Abatement	
530110- Dis./Nuis Abate S&W's	
4250- Salaries & Wages	154,397.81
4254- Payroll Taxes	3,532.08
4255- Vacation/PTO	528.80
4257 - Worker's Comp.	5,152.04
4258- Other Ins./Benefits	1,745.37
Total 530110- Dis./Nuis Abate S&W's	<u>165,356.10</u>
530210- Program Management	2,231.26
530710- Dis. Mailings/Web Serv.	68.26
531410- Rents/Leases	4,061.24
Total 530000- Disorder/Nuis.Abatement	<u>171,716.86</u>
540000- Administration Expense	
540001- Audit & Accounting Serv	0.00
540002- Office Supplies	1,291.20
540004- Payroll Ser./Park./Misc	3,452.69
540005- Office Copier	1,041.08
540008- Telephones	224.22
540010- IT Support	500.00
540110- Admin. Sal. & Wages	
4250- Salaries & Wages	7,495.52
4254- Payroll Taxes	1,275.80
4255- Vacation/PTO	223.00
4257 - Worker's Comp.	1,860.94
4258- Other Ins./Benefits	446.37
Total 540110- Admin. Sal. & Wages	<u>11,301.63</u>
540210- Program Management	1,859.35
540211- CEP Program Management	4,558.58
540710- Dis. Mailings/Web Serv.	56.83
541410- Rents/Leases	1,533.77
541610- Electric Services	317.63
541710- Water Services	268.96
Total 540000- Administration Expense	<u>26,405.94</u>
550000- Other	
550001- City Fee	12,500.00
Total 550000- Other	<u>12,500.00</u>
560000- CEP Exclusive	
560001- Business Attrac. & Ret.	6,680.22
560002- Property Marketing	6,675.53
Total 560000- CEP Exclusive	<u>13,355.75</u>
Total Expense	<u>692,332.93</u>
Net Ordinary Income	5.71
Other Income/Expense	
Other Expense	
6999- Non City Related Expense	0.00
Total Other Expense	<u>0.00</u>
Net Other Income	<u>0.00</u>
Net Income	<u><u>5.71</u></u>

Jul '16 - Feb 17

Ordinary Income/Expense

Income

4020 - City Monthly Reimburseme	4,808,548.97
4021- Assessments (Other)	
4030 - Midblock Lighting Income	146,666.64
4040 - City Fee Income	100,000.00
Total 4021- Assessments (Other)	246,666.64
4025 - City - Park Reimbursemen	21,624.59
9000 - Interest	203.35
Other Types of Income	0.00
Total Income	5,077,043.55

Gross Profit 5,077,043.55

Expense

510000- Maintenance Expense	
510110- Maintenance S&W's	
4250- Salaries & Wages	1,141,784.04
4254- Payroll Taxes	123,803.08
4255- Vacation/PTO	55,887.37
4257- Worker's Comp.	183,859.10
4258- Other Ins./Benefits	88,260.72
510110- Maintenance S&W's - Other	0.00
Total 510110- Maintenance S&W's	1,593,594.31
510210- Program Management	17,850.02
510310- Vehicle Insurance	15,194.68
510410- General Liability Ins.	99,952.62
510510- Cleaning & Jan. Suppl.	68,326.02
510610- Landscaping Supplies	10,448.03
510710- Dis. Mailings/Web Serv.	1,035.17
510810- Vehicle Repair & Maint.	22,459.57
510910- Vechicle Fuel	25,973.00
511010- Waste Removal	61,762.12
511210- Uniforms	6,372.54
511310- Training	5,561.00
511410- Rents Leases	21,614.16
511510- Equip. Lease/Purchase	44,276.60
511610- Electric Services	22,183.90
511710- Water Services	16,873.62
511810- Work Order Device Serv.	16,417.94
511910- Work Order System	12,000.00
512110- Powerwashing	524,148.72
512210- Streetscape	34,164.99
512310- Tree Trimming MTS	13,990.00
512410- Tree Trimming Neigh.	72,344.24
512510- Water Feature	21,814.57
512710 - Wayfinding Sign Maint.	291.55
Total 510000- Maintenance Expense	2,728,649.37
520000- Installations/Beauti	
520001- Beaut./Placemaking	29,568.73
520110- Install/Beau. S&W's	
4250- Salaries & Wages	86,765.18
4254- Payroll Taxes	10,455.58
4255- Vacation/PTO	3,106.32
4257 - Worker's Comp.	19,690.79
4258- Other Ins./Benefits	4,798.22
Total 520110- Install/Beau. S&W's	124,816.09
520210- Program Management	8,925.03
520410- General Liability Ins.	14,278.95
520710- Dis. Mailings/Web Serv.	511.88
521310- Training	928.50
521410- Rents/Leases	9,755.85
522610- Midblock Lighting	146,666.64

	<u>Jul '16 - Feb 17</u>
522710 - Tree Light Maintenance	98,361.82
Total 520000- Installations/Beauti	433,813.49
530000- Disorder/Nuis.Abatement	
530110- Dis./Nuis Abate S&W's	
4250- Salaries & Wages	1,259,724.95
4254- Payroll Taxes	24,403.80
4255- Vacation/PTO	5,252.50
4257 - Worker's Comp.	42,780.41
4258- Other Ins./Benefits	12,701.54
Total 530110- Dis./Nuis Abate S&W's	1,344,863.20
530210- Program Management	17,850.02
530410- General Liability Ins.	14,278.95
530710- Dis. Mailings/Web Serv.	1,003.17
531310- Training	1,547.50
531410- Rents/Leases	30,786.61
Total 530000- Disorder/Nuis.Abatement	1,410,329.45
540000- Administration Expense	
540001- Audit & Accounting Serv	16,025.00
540002- Office Supplies	8,108.37
540003- Postage & Mailing	241.46
540004- Payroll Ser./Park./Misc	24,932.35
540005- Office Copier	7,648.84
540008- Telephones	1,736.62
540010- IT Support	4,431.25
540110- Admin. Sal. & Wages	
4250- Salaries & Wages	60,637.42
4254- Payroll Taxes	8,106.99
4255- Vacation/PTO	6,170.45
4257 - Worker's Comp.	18,775.96
4258- Other Ins./Benefits	4,103.56
Total 540110- Admin. Sal. & Wages	97,794.38
540210- Program Management	14,874.92
540211- CEP Program Management	36,468.64
540410- General Liability Ins.	14,278.93
540710- Dis. Mailings/Web Serv.	835.26
541310- Training	1,417.00
541410- Rents/Leases	10,500.23
541610- Electric Services	2,465.29
541710- Water Services	1,874.84
Total 540000- Administration Expense	243,633.38
550000- Other	
550001- City Fee	100,000.00
550000- Other - Other	0.00
Total 550000- Other	100,000.00
560000- CEP Exclusive	
560001- Business Attrac. & Ret.	82,726.06
560002- Property Marketing	77,688.45
560000- CEP Exclusive - Other	0.00
Total 560000- CEP Exclusive	160,414.51
Total Expense	5,076,840.20
Net Ordinary Income	203.35
Other Income/Expense	
Other Expense	
6999- Non City Related Expense	0.00
Total Other Expense	0.00
Net Other Income	0.00
Net Income	203.35

	1- Core	2- Columbia	3- Gaslamp	4- East Village	5- Cortez	6- Marina	7- CEP	TOTAL
510000- Maintenance Expense								
510110- Maintenance S&W's								
4250- Salaries & Wages	24,406.93	17,268.35	34,179.93	41,521.54	14,938.46	8,411.07	0.00	140,726.28
4254- Payroll Taxes	3,751.28	1,430.90	4,230.83	6,301.77	1,923.98	1,697.74	0.00	19,336.50
4255- Vacation/PTO	1,090.83	498.89	1,439.47	3,176.74	460.61	349.50	0.00	7,016.04
4257- Worker's Comp.	5,471.77	2,087.17	6,171.25	9,192.01	2,806.40	2,476.40	0.00	28,205.00
4258- Other Ins./Benefits	1,755.90	669.78	1,980.37	2,949.73	900.58	794.69	0.00	9,051.05
510110- Maintenance S&W's - Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 510110- Maintenance S&W's	36,476.71	21,955.09	48,001.85	63,141.79	21,030.03	13,729.40	0.00	204,334.87
510210- Program Management	444.47	166.67	406.09	759.52	215.32	239.19	0.00	2,231.26
510510- Cleaning & Jan. Suppl.	1,524.66	571.75	1,393.02	2,605.39	738.61	820.52	0.00	7,653.95
510610- Landscaping Supplies	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
510710- Dis. Mailings/Web Serv.	20.57	7.71	18.79	35.14	9.97	11.06	0.00	103.24
510810- Vehicle Repair & Maint.	1,280.27	480.10	1,169.73	2,187.77	620.22	688.98	0.00	6,427.07
510910- Vehicle Fuel	616.34	231.13	563.13	1,053.23	298.58	331.69	0.00	3,094.10
511010- Waste Removal	1,735.10	650.66	1,585.27	2,965.00	840.55	933.74	0.00	8,710.32
511210- Uniforms	54.62	20.48	49.91	93.34	26.46	29.40	0.00	274.21
511310- Training	614.53	230.45	561.47	1,050.13	297.70	330.72	0.00	3,085.00
511410- Rents/Leases	686.33	257.37	627.08	1,220.36	284.95	369.36	0.00	3,445.45
511510- Equip. Lease/Purchase	1,101.51	413.07	1,006.41	1,882.31	533.62	592.78	0.00	5,529.70
511610- Electric Services	569.44	213.54	520.28	973.08	275.86	306.43	0.00	2,858.63
511710- Water Services	482.17	180.81	440.53	823.95	233.58	259.48	0.00	2,420.52
511910- Work Order System	298.80	112.05	273.00	510.60	144.75	160.80	0.00	1,500.00
512110- Powerwashing	21,726.12	8,180.28	26,491.74	48,717.60	14,891.04	11,030.40	0.00	131,037.18
512210- Streetscape	2,507.77	940.41	2,291.24	4,285.37	1,214.86	1,349.56	0.00	12,589.21
512410- Tree Trimming Neigh.	2,549.43	1,568.88	1,503.51	5,360.34	2,222.58	4,575.90	0.00	17,780.64
512510- Water Feature	305.93	358.60	417.82	516.85	239.65	681.15	0.00	2,520.00
Total 510000- Maintenance Expense	72,994.77	36,539.05	87,320.87	138,181.77	44,118.33	36,440.56	0.00	415,595.35
520000- Installations/Beauti								
520001- Beaut./Placemaking	1,726.52	760.50	1,029.45	2,822.12	929.65	1,012.71	0.00	8,280.95
520110- Install/Beau. S&W's								
4250- Salaries & Wages	2,184.60	819.22	1,995.95	3,733.09	1,058.29	1,175.60	0.00	10,966.75
4254- Payroll Taxes	295.47	110.80	269.96	504.91	143.14	159.01	0.00	1,483.29
4255- Vacation/PTO	12.83	4.81	11.72	21.92	6.21	6.91	0.00	64.40
4257 - Worker's Comp.	430.99	161.62	393.77	736.49	208.79	231.93	0.00	2,163.59
4258- Other Ins./Benefits	128.86	48.32	117.73	220.20	62.42	69.35	0.00	646.88
Total 520110- Install/Beau. S&W's	3,052.75	1,144.77	2,789.13	5,216.61	1,478.85	1,642.80	0.00	15,324.91
520210- Program Management	222.23	83.34	203.04	379.76	107.66	119.60	0.00	1,115.63
520710- Dis. Mailings/Web Serv.	6.80	2.55	6.21	11.62	3.30	3.66	0.00	34.14
521410- Rents/Leases	283.71	106.40	259.21	484.82	137.43	152.67	0.00	1,424.24
522710 - Tree Light Maintenance	2,173.61	763.57	2,986.64	846.02	0.00	1,475.99	0.00	8,245.83
Total 520000- Installations/Beauti	7,465.62	2,861.13	7,273.68	9,760.95	2,656.89	4,407.43	0.00	34,425.70

	1- Core	2- Columbia	3- Gaslamp	4- East Village	5- Cortez	6- Marina	7- CEP	TOTAL
530000- Disorder/Nuis.Abatement								
530110- Dis./Nuis Abate S&W's								
4250- Salaries & Wages	34,887.71	12,377.36	20,018.58	59,343.89	11,149.66	16,620.61	0.00	154,397.81
4254- Payroll Taxes	606.46	227.47	554.54	1,036.67	293.87	326.36	486.71	3,532.08
4255- Vacation/PTO	105.34	39.50	96.24	180.00	51.03	56.69	0.00	528.80
4257 - Worker's Comp.	884.61	331.79	808.87	1,512.12	428.65	476.05	709.95	5,152.04
4258- Other Ins./Benefits	299.68	112.39	274.02	512.27	145.22	161.27	240.52	1,745.37
Total 530110- Dis./Nuis Abate S&W's	36,783.80	13,088.51	21,752.25	62,584.95	12,068.43	17,640.98	1,437.18	165,356.10
530210- Program Management	444.47	166.67	406.09	759.52	215.32	239.19	0.00	2,231.26
530710- Dis. Mailings/Web Serv.	13.60	5.10	12.42	23.23	6.59	7.32	0.00	68.26
531410- Rents/Leases	809.02	303.38	739.14	1,382.44	391.91	435.35	0.00	4,061.24
Total 530000- Disorder/Nuis.Abatement	38,050.89	13,563.66	22,909.90	64,750.14	12,682.25	18,322.84	1,437.18	171,716.86
540000- Administration Expense								
540001- Audit & Accounting Serv	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
540002- Office Supplies	257.21	96.46	235.00	439.53	124.60	138.40	0.00	1,291.20
540004- Payroll Ser./Park./Misc	687.77	257.92	628.39	1,175.29	333.19	370.13	0.00	3,452.69
540005- Office Copier	207.39	77.77	189.47	354.38	100.47	111.60	0.00	1,041.08
540008- Telephones	44.66	16.75	40.81	76.32	21.64	24.04	0.00	224.22
540010- IT Support	99.60	37.35	91.00	170.20	48.25	53.60	0.00	500.00
540110- Admin. Sal. & Wages								
4250- Salaries & Wages	1,493.11	559.92	1,364.18	2,551.48	723.32	803.51	0.00	7,495.52
4254- Payroll Taxes	254.14	95.30	232.20	434.28	123.11	136.77	0.00	1,275.80
4255- Vacation/PTO	44.42	16.66	40.59	75.91	21.52	23.90	0.00	223.00
4257 - Worker's Comp.	370.70	139.01	338.69	633.46	179.58	199.50	0.00	1,860.94
4258- Other Ins./Benefits	88.91	33.34	81.23	151.94	43.08	47.87	0.00	446.37
Total 540110- Admin. Sal. & Wages	2,251.28	844.23	2,056.89	3,847.07	1,090.61	1,211.55	0.00	11,301.63
540210- Program Management	370.39	138.89	338.41	632.93	179.43	199.30	0.00	1,859.35
540211- CEP Program Management	0.00	0.00	0.00	0.00	0.00	0.00	4,558.58	4,558.58
540710- Dis. Mailings/Web Serv.	11.33	4.25	10.35	19.36	5.49	6.05	0.00	56.83
541410- Rents/Leases	305.52	114.56	279.15	522.10	148.00	164.44	0.00	1,533.77
541610- Electric Services	63.27	23.73	57.81	108.13	30.65	34.04	0.00	317.63
541710- Water Services	53.57	20.09	48.95	91.54	25.95	28.86	0.00	268.96
Total 540000- Administration Expense	4,351.99	1,632.00	3,976.23	7,436.85	2,108.28	2,342.01	4,558.58	26,405.94
560000- CEP Exclusive								
560001- Business Attrac. & Ret.	0.00	0.00	0.00	0.00	0.00	0.00	6,680.22	6,680.22
560002- Property Marketing	0.00	0.00	0.00	0.00	0.00	0.00	6,675.53	6,675.53
Total 560000- CEP Exclusive	0.00	0.00	0.00	0.00	0.00	0.00	13,355.75	13,355.75
Total Expense	122,863.27	54,595.84	121,480.68	220,129.71	61,565.75	61,512.84	19,351.51	661,499.60
4025 - City - Park Reimbursemen	-293.81	-344.39	-401.26	-496.38	-230.16	-654.17	0.00	-2,420.17
Total	122,569.46	54,251.45	121,079.42	219,633.33	61,335.59	60,858.67	19,351.51	659,079.43

Expense	1- Core	2- Columbia	3- Gaslamp	4- East Village
510000- Maintenance Expense				
510110- Maintenance S&W's				
4250- Salaries & Wages	204,779.13	100,786.19	285,419.61	348,157.20
4254- Payroll Taxes	24,017.88	9,161.46	27,087.77	40,347.58
4255- Vacation/PTO	11,167.90	4,277.34	13,939.11	16,517.14
4257- Worker's Comp.	35,668.67	13,605.57	40,228.38	59,919.67
4258- Other Ins./Benefits	17,143.91	6,539.45	19,335.51	28,690.00
510110- Maintenance S&W's - Other	0.00	0.00	0.00	0.00
Total 510110- Maintenance S&W's	292,777.49	134,370.01	386,010.38	493,631.59
510210- Program Management	3,555.76	1,333.36	3,248.72	6,076.16
510310- Vehicle Insurance	3,026.78	1,135.04	2,765.43	5,172.27
510410- General Liability Ins.	19,910.56	7,466.46	18,191.38	34,023.87
510510- Cleaning & Jan. Suppl.	13,610.53	5,103.96	12,435.33	23,258.16
510610- Landscaping Supplies	2,482.52	1,347.81	1,658.76	3,102.41
510710- Dis. Mailings/Web Serv.	206.21	77.32	188.39	352.36
510810- Vehicle Repair & Maint.	4,473.95	1,677.74	4,087.64	7,645.24
510910- Vehicle Fuel	5,173.82	1,940.20	4,727.10	8,841.21
511010- Waste Removal	12,303.01	4,613.63	11,240.68	21,023.84
511210- Uniforms	1,270.73	476.51	1,161.02	2,171.48
511310- Training	1,107.75	415.41	1,012.10	1,892.97
511410- Rents Leases	4,305.60	1,614.59	3,933.83	7,405.10
511510- Equip. Lease/Purchase	8,819.88	3,307.46	8,058.35	15,071.75
511610- Electric Services	4,419.11	1,656.85	4,037.52	7,551.51
511710- Water Services	3,361.25	1,260.46	3,071.00	5,743.79
511810- Work Order Device Serv.	3,270.46	1,226.43	2,988.05	5,588.68
511910- Work Order System	2,390.40	896.40	2,184.00	4,084.80
512110- Powerwashing	86,904.48	32,721.12	105,966.96	194,870.40
512210- Streetscape	11,319.12	1,627.09	3,597.48	13,596.71
512310- Tree Trimming MTS	8,417.85	1,119.65	0.00	4,452.50
512410- Tree Trimming Neigh.	8,367.36	9,775.15	5,762.56	21,702.84
512510- Water Feature	2,648.27	3,104.33	3,616.82	4,474.13
512710 - Wayfinding Sign Maint.	58.08	21.78	53.06	99.24
Total 510000- Maintenance Expense	504,180.97	218,288.76	589,996.56	891,833.01
520000- Installations/Beauti				
520001- Beaut./Placemaking	6,216.32	5,364.77	6,915.55	6,691.32
520110- Install/Beau. S&W's				
4250- Salaries & Wages	17,483.15	5,554.66	15,973.55	29,875.79
4254- Payroll Taxes	1,883.26	1,707.73	1,720.63	3,218.15
4255- Vacation/PTO	618.78	232.04	565.34	1,057.39
4257 - Worker's Comp.	3,922.40	1,470.89	3,583.72	6,702.74
4258- Other Ins./Benefits	955.82	358.43	873.27	1,633.32
Total 520110- Install/Beau. S&W's	24,863.41	9,323.75	22,716.51	42,487.39
520210- Program Management	1,777.84	666.72	1,624.32	3,038.08
520410- General Liability Ins.	2,844.37	1,066.64	2,598.77	4,860.55

	1- Core	2- Columbia	3- Gaslamp	4- East Village
520710- Dis. Mailings/Web Serv.	101.98	38.22	93.15	174.25
521310- Training	184.96	69.36	168.99	316.06
521410- Rents/Leases	1,943.37	728.78	1,775.56	3,320.91
522710 - Tree Light Maintenance	25,005.07	8,541.12	36,719.79	13,519.82
Total 520000- Installations/Beauti	62,937.32	25,799.36	72,612.64	74,408.38
530000- Disorder/Nuis.Abatement				
530110- Dis./Nuis Abate S&W's				
4250- Salaries & Wages	278,286.44	98,713.16	159,403.80	473,583.26
4254- Payroll Taxes	4,273.47	1,602.80	3,907.02	7,304.55
4255- Vacation/PTO	862.44	323.41	787.96	1,473.72
4257 - Worker's Comp.	7,375.24	2,766.07	6,743.45	12,606.78
4258- Other Ins./Benefits	2,176.45	816.31	1,990.13	3,720.38
Total 530110- Dis./Nuis Abate S&W's	292,974.04	104,221.75	172,832.36	498,688.69
530210- Program Management	3,555.76	1,333.36	3,248.72	6,076.16
530410- General Liability Ins.	2,844.37	1,066.64	2,598.77	4,860.55
530710- Dis. Mailings/Web Serv.	199.84	74.92	182.56	341.47
531310- Training	308.26	115.60	281.65	526.77
531410- Rents/Leases	6,132.72	2,299.77	5,603.16	10,479.75
Total 530000- Disorder/Nuis.Abatement	306,014.99	109,112.04	184,747.22	520,973.39
540000- Administration Expense				
540001- Audit & Accounting Serv	3,192.18	1,197.07	2,916.55	5,454.91
540002- Office Supplies	1,615.18	605.70	1,475.73	2,760.11
540003- Postage & Mailing	48.09	18.04	43.96	82.18
540004- Payroll Ser./Park./Misc	4,949.34	1,856.01	4,608.20	8,457.62
540005- Office Copier	1,523.59	571.35	1,392.01	2,603.53
540008- Telephones	345.92	129.73	316.07	591.14
540010- IT Support	882.71	331.02	806.50	1,508.41
540110- Admin. Sal. & Wages				
4250- Salaries & Wages	12,078.97	4,529.62	11,035.99	20,640.99
4254- Payroll Taxes	1,614.91	605.60	1,475.48	2,759.63
4255- Vacation/PTO	1,229.14	460.93	1,123.03	2,100.42
4257 - Worker's Comp.	3,740.16	1,402.55	3,417.22	6,391.33
4258- Other Ins./Benefits	817.44	306.52	746.85	1,396.85
Total 540110- Admin. Sal. & Wages	19,480.62	7,305.22	17,798.57	33,289.22
540210- Program Management	2,963.12	1,111.12	2,707.28	5,063.44
540211- CEP Program Management	0.00	0.00	0.00	0.00
540410- General Liability Ins.	2,844.36	1,066.64	2,598.77	4,860.55
540710- Dis. Mailings/Web Serv.	166.40	62.40	152.04	284.36
541310- Training	282.27	105.84	257.90	482.35
541410- Rents/Leases	2,091.65	784.35	1,911.04	3,574.30
541610- Electric Services	491.03	184.13	448.62	839.11
541710- Water Services	373.45	140.04	341.23	638.19
Total 540000- Administration Expense	41,249.91	15,468.66	37,774.47	70,489.42
560000- CEP Exclusive				
560001- Business Attrac. & Ret.	0.00	0.00	0.00	0.00

	1- Core	2- Columbia	3- Gaslamp	4- East Village
560002- Property Marketing	0.00	0.00	0.00	0.00
560000- CEP Exclusive - Other	0.00	0.00	0.00	0.00
Total 560000- CEP Exclusive	0.00	0.00	0.00	0.00
Total Expense	914,383.19	368,668.82	885,130.89	1,557,704.20
4025 - City - Park Reimbursemen	-2,625.17	-3,077.33	-3,585.23	-4,435.16
	911,758.02	365,591.49	881,545.66	1,553,269.04

Expense	5- Cortez	6- Marina	7- CEP	TOTAL
510000- Maintenance Expense				
510110- Maintenance S&W's				
4250- Salaries & Wages	121,850.69	80,791.22	0.00	1,141,784.04
4254- Payroll Taxes	12,318.45	10,869.94	0.00	123,803.08
4255- Vacation/PTO	5,786.76	4,199.12	0.00	55,887.37
4257- Worker's Comp.	18,293.96	16,142.85	0.00	183,859.10
4258- Other Ins./Benefits	8,792.90	7,758.95	0.00	88,260.72
510110- Maintenance S&W's - Other	0.00	0.00	0.00	0.00
Total 510110- Maintenance S&W's	167,042.76	119,762.08	0.00	1,593,594.31
510210- Program Management	1,722.56	1,913.46	0.00	17,850.02
510310- Vehicle Insurance	1,466.28	1,628.88	0.00	15,194.68
510410- General Liability Ins.	9,645.43	10,714.92	0.00	99,952.62
510510- Cleaning & Jan. Suppl.	6,593.46	7,324.58	0.00	68,326.02
510610- Landscaping Supplies	879.50	977.03	0.00	10,448.03
510710- Dis. Mailings/Web Serv.	99.90	110.99	0.00	1,035.17
510810- Vehicle Repair & Maint.	2,167.37	2,407.63	0.00	22,459.57
510910- Vehicle Fuel	2,506.40	2,784.27	0.00	25,973.00
511010- Waste Removal	5,960.04	6,620.92	0.00	61,762.12
511210- Uniforms	615.60	677.20	0.00	6,372.54
511310- Training	536.63	596.14	0.00	5,561.00
511410- Rents Leases	2,038.26	2,316.78	0.00	21,614.16
511510- Equip. Lease/Purchase	4,272.69	4,746.47	0.00	44,276.60
511610- Electric Services	2,140.78	2,378.13	0.00	22,183.90
511710- Water Services	1,628.31	1,808.81	0.00	16,873.62
511810- Work Order Device Serv.	1,584.34	1,759.98	0.00	16,417.94
511910- Work Order System	1,158.00	1,286.40	0.00	12,000.00
512110- Powerwashing	59,564.16	44,121.60	0.00	524,148.72
512210- Streetscape	1,904.38	2,120.21	0.00	34,164.99
512310- Tree Trimming MTS	0.00	0.00	0.00	13,990.00
512410- Tree Trimming Neigh.	8,890.32	17,846.01	0.00	72,344.24
512510- Water Feature	2,074.57	5,896.45	0.00	21,814.57
512710 - Wayfinding Sign Maint.	28.14	31.25	0.00	291.55
Total 510000- Maintenance Expense	284,519.88	239,830.19	0.00	2,728,649.37
520000- Installations/Beauti				
520001- Beaut./Placemaking	2,271.86	2,108.91	0.00	29,568.73
520110- Install/Beau. S&W's				
4250- Salaries & Wages	8,469.48	9,408.55	0.00	86,765.18
4254- Payroll Taxes	912.32	1,013.49	0.00	10,455.58
4255- Vacation/PTO	299.74	333.03	0.00	3,106.32
4257 - Worker's Comp.	1,900.16	2,110.88	0.00	19,690.79
4258- Other Ins./Benefits	463.02	514.36	0.00	4,798.22
Total 520110- Install/Beau. S&W's	12,044.72	13,380.31	0.00	124,816.09
520210- Program Management	861.28	956.79	0.00	8,925.03
520410- General Liability Ins.	1,377.92	1,530.70	0.00	14,278.95

	5- Cortez	6- Marina	7- CEP	TOTAL
520710- Dis. Mailings/Web Serv.	49.38	54.90	0.00	511.88
521310- Training	89.60	99.53	0.00	928.50
521410- Rents/Leases	941.44	1,045.79	0.00	9,755.85
522710 - Tree Light Maintenance	0.00	14,576.02	0.00	98,361.82
Total 520000- Installations/Beauti	17,636.20	33,752.95	0.00	287,146.85
530000- Disorder/Nuis.Abatement				
530110- Dis./Nuis Abate S&W's				
4250- Salaries & Wages	92,204.70	132,526.18	25,007.41	1,259,724.95
4254- Payroll Taxes	2,070.68	2,299.77	2,945.51	24,403.80
4255- Vacation/PTO	417.79	464.09	923.09	5,252.50
4257 - Worker's Comp.	3,573.71	3,968.97	5,746.19	42,780.41
4258- Other Ins./Benefits	1,054.63	1,171.24	1,772.40	12,701.54
Total 530110- Dis./Nuis Abate S&W's	99,321.51	140,430.25	36,394.60	1,344,863.20
530210- Program Management	1,722.56	1,913.46	0.00	17,850.02
530410- General Liability Ins.	1,377.92	1,530.70	0.00	14,278.95
530710- Dis. Mailings/Web Serv.	96.81	107.57	0.00	1,003.17
531310- Training	149.33	165.89	0.00	1,547.50
531410- Rents/Leases	2,970.89	3,300.32	0.00	30,786.61
Total 530000- Disorder/Nuis.Abatement	105,639.02	147,448.19	36,394.60	1,410,329.45
540000- Administration Expense				
540001- Audit & Accounting Serv	1,546.41	1,717.88	0.00	16,025.00
540002- Office Supplies	782.46	869.19	0.00	8,108.37
540003- Postage & Mailing	23.29	25.90	0.00	241.46
540004- Payroll Ser./Park./Misc	2,397.67	2,663.51	0.00	24,932.35
540005- Office Copier	738.09	820.27	0.00	7,648.84
540008- Telephones	167.57	186.19	0.00	1,736.62
540010- IT Support	427.61	475.00	0.00	4,431.25
540110- Admin. Sal. & Wages				
4250- Salaries & Wages	5,851.52	6,500.33	0.00	60,637.42
4254- Payroll Taxes	782.31	869.06	0.00	8,106.99
4255- Vacation/PTO	595.44	661.49	0.00	6,170.45
4257 - Worker's Comp.	1,811.87	2,012.83	0.00	18,775.96
4258- Other Ins./Benefits	396.01	439.89	0.00	4,103.56
Total 540110- Admin. Sal. & Wages	9,437.15	10,483.60	0.00	97,794.38
540210- Program Management	1,435.44	1,594.52	0.00	14,874.92
540211- CEP Program Management	0.00	0.00	36,468.64	36,468.64
540410- General Liability Ins.	1,377.92	1,530.69	0.00	14,278.93
540710- Dis. Mailings/Web Serv.	80.60	89.46	0.00	835.26
541310- Training	136.74	151.90	0.00	1,417.00
541410- Rents/Leases	1,013.26	1,125.63	0.00	10,500.23
541610- Electric Services	237.87	264.25	0.28	2,465.29
541710- Water Services	180.92	201.01	0.00	1,874.84
Total 540000- Administration Expense	19,983.00	22,199.00	36,468.92	243,633.38
560000- CEP Exclusive				
560001- Business Attrac. & Ret.	0.00	0.00	82,726.06	82,726.06

	5- Cortez	6- Marina	7- CEP	TOTAL
560002- Property Marketing	0.00	0.00	77,688.45	77,688.45
560000- CEP Exclusive - Other	0.00	0.00	0.00	0.00
Total 560000- CEP Exclusive	0.00	0.00	160,414.51	160,414.51
Total Expense	427,778.10	443,230.33	233,278.03	4,830,173.56
4025 - City - Park Reimbursemen	-2,056.52	-5,845.18	0.00	-21,624.59
	425,721.58	437,385.15	233,278.03	4,808,548.97

	<u>Feb 28, 17</u>
ASSETS	
Current Assets	
Checking/Savings	
1000- Wells Fargo Checking Acct	40,076.12
1001- Wells Fargo PBID Checking	24,447.60
1002 - Savings Account	<u>124,136.07</u>
Total Checking/Savings	188,659.79
Accounts Receivable	
Accounts Receivable	<u>1,757,440.21</u>
Total Accounts Receivable	1,757,440.21
Other Current Assets	
1006 - Reversing JE's	-14,730.24
1210 - ALW for Doubtful Accts	7,626.22
1450 - Security Deposits Asset	5,954.00
Undeposited Funds	<u>600,153.79</u>
Total Other Current Assets	599,003.77
Total Current Assets	<u>2,545,103.77</u>
Fixed Assets	
1600 - Furniture and Fixtures	20,757.68
1610 - Computer Equipment	60,367.33
1620 - Automobiles	372,298.65
1630 - PowerWashers	128,369.98
1640 - Equipment	248,397.10
1690 - Accumulated Depreciation	<u>-665,461.80</u>
Total Fixed Assets	164,728.94
Other Assets	
1500 - Opening Net Assets	-43,936.81
2060- Intercompany DSDP	16,604.22
2061- Intercompany BID	3,283.92
2062- Intercompany Foundation	<u>341.10</u>
Total Other Assets	<u>-23,707.57</u>
TOTAL ASSETS	<u><u>2,686,125.14</u></u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable	<u>302,743.02</u>
Total Accounts Payable	302,743.02
Other Current Liabilities	
2063 - Uncleared Trans Old Bank	2,853.43
2101-Payroll suspense	-950.45
2161 - Accrued Payroll	53,977.95
2162 - Accrued Vacation & PTO	98,223.77
2163 - Accrued Payroll Taxes	4,463.56
2300 - Advances from the City	1,944,940.00
2320 - Deferred Revenue	11,591.86
2321-Deferred Rent	<u>4,880.37</u>
Total Other Current Liabilities	<u>2,119,980.49</u>
Total Current Liabilities	<u>2,422,723.51</u>
Total Liabilities	2,422,723.51
Equity	
Opening Balance Equity	295,280.47
Retained Earnings	-32,082.19
Net Income	<u>203.35</u>
Total Equity	<u>263,401.63</u>
TOTAL LIABILITIES & EQUITY	<u><u>2,686,125.14</u></u>